

Ad hoc announcement pursuant to Art. 53 LR

Ningbo Shanshan Co., Ltd.

Announcement on the Company's 2022 Share Options and Restricted Share Incentive Plan to Adjust the Relevant Equity Price, Cancellation of Certain Share Options and Repurchase and Cancellation of Certain Restricted Shares

Important Notice:

- z Share Option Exercise Price: adjusted to RMB27.55 per share
- z Number of Share Option Cancellations: 12,436,200
- z Repurchase Price of Restricted Share: adjusted to RMB13.46 per share or RMB13.46 per share plus the sum of bank deposit interest in the same period
- z Number of Restricted Share Repurchase: 980,725 Shares

On 2 August 2023, Ningbo Shanshan Co., Ltd. (the "Company") convened the 2nd meeting of the 11th session of the Board of Directors and the 2nd meeting of the 11th session of the Board of Supervisors, and the Proposal on the Company's 2022 Share Option and Restricted Share Incentive Plan to Adjust the Relevant Equity Price, Cancellation of Certain Share Options and Repurchase and Cancellation of Certain Restricted Shares of the Company was considered and approved. According to the authorization of the First Extraordinary General Meeting of the Company in 2022, this proposal does not need to be submitted to the Company's General Meeting for review. The relevant matters are explained as follows:

1. Decision-making Procedures and Information Disclosure Performed by the 2022 Share Options and Restricted Share Incentive Plan

(1) On 23 February 2022, the Company held the Twelfth Meeting of the Tenth

Session of the Board of Directors and the Sixteenth Meeting of the Tenth Session of the Supervisory Committee, and considered and passed the Proposal on the 2022 Share Options and Restricted Share Incentive Plan (Draft) of Ningbo Shanshan Co. Ltd. and Its Summary, the Proposal on the Measures for Management of Appraisal for the Implementation of the 2022 Share Options and Restricted Share Incentive Plan of Ningbo Shanshan Co. Ltd. and other related proposals. The independent directors of the Company expressed their written consent to the Company's 2022 Share Options and Restricted Share Incentive Plan (the "Incentive Plan" or "Share Incentive Plan") and other related proposals, Beijing Tian Yuan Law Firm issued a legal opinion and Huatai United Securities Co Ltd. issued an independent financial advisory opinion on the aforesaid matter.

(2) From 24 February to 5 March 2022, the Company publicized the names and 2 positions of the proposed Incentive Recipients of this Incentive Plan in the internal office system, and the Supervisory Committee of the Company did not receive any objection related to the Incentive Recipients of this Incentive Plan during the public period. On 7 March 2022, the Supervisory Committee of the Company published the Explanation of the Supervisory Committee of Ningbo Shanshan Co., Ltd. on the Review and Publication Response Regarding the List of Incentive Recipients of the 2022 Share Options and Restricted Share Incentive Plan.

(3) On 14 March 2022, the Company held the First Extraordinary General Meeting of 2022 and considered and passed the Proposal on the 2022 Share Options and Restricted Share Incentive Plan (Draft) of Ningbo Shanshan Co. Ltd. and Its Summary, the Proposal on the Measures for Management of Appraisal for the Implementation of the 2022 Share Options and Restricted Share Incentive Plan of Ningbo Shanshan Co. Ltd. and other related proposals. Beijing Tian Yuan Law Firm attended and witnessed this General Meeting

(4) On 18 March 2022, the Company held the Twenty-sixth Meeting of the Tenth Session of the Board of Directors and the Seventeenth Meeting of the Tenth Session of the Supervisory Committee, and considered and passed the Proposal on Adjusting the List of Incentive Recipients of the Company's 2022 Share Options and Restricted Share

Incentive Plan and the Proposal on the First Grant of Share Options to Incentive Recipients under the Company's 2022 Share Options and Restricted Share Incentive Plan. Beijing Tian Yuan Law Firm issued a legal opinion on the matter and Huatai United Securities Co., Ltd. issued an independent financial advisory opinion on matters related to the first grant of share options.

(5) On 5 May 2022, the Company completed the registration procedures for the first grant of share options under the 2022 Share Options and Restricted Share Incentive Plan at the China Securities Depository and Clearing Corporation Limited Shanghai Branch. The actual amount of Incentive Recipients for the first grant of share options was 435, the number of grants was 45.01 million, the exercise price was RMB28.18/share, and the registration completion date was 5 May 2022.

(6) On 26 May 2022, the Company held the Thirtieth Meeting of the Tenth Session of the Board of Directors and the Twentieth Meeting of the Tenth Session of the Supervisory Committee, and considered and passed the Proposal on Adjusting the Exercise Price of Share Options and Cancelling Certain Share Options under the Company's 2022 Share Options and Restricted Share Incentive Plan, the Proposal on 3 Adjusting the List of Incentive Recipients, Grant Price and Grant Amount of Restricted Shares under the Company's 2022 Share Options and Restricted Share Incentive Plan and other related proposals. The independent directors of the Company issued a written consent opinion in this regard, the Supervisory Committee issued an audit opinion on the above matters, Beijing Tian Yuan Law Firm issued a legal opinion on the above matters and Huatai United Securities Co., Ltd. issued an independent financial adviser opinion on matters related to the first grant of restricted shares.

(7) On 6 June 2022, the Company completed the registration procedures for the first grant of restricted shares under the 2022 Share Options and Restricted Share Incentive Plan at the China Securities Depository and Clearing Corporation Limited Shanghai Branch. The actual amount of Incentive Recipients for the first grant of share options was 417, the number of grants was 18,334,100, the grant price was RMB13.76/share, and the registration completion date was 6 June 2022.

On June 21, 2022, the Company completed the relevant modified registration

procedures for the first grant of share options in the 2022 Share Options and Restricted Share Incentive Plan in China Securities Depository and Clearing Co., Ltd. Shanghai Branch. After this change, the incentive persons for the first grant of share options in the Company's equity Incentive Plan were adjusted from 435 to 430, The number of shareoptions granted for the first time but not yet exercised has been adjusted from 45,010,000 to 44,520,000, and the exercise price has been adjusted 27.85 per share.

(8) On 11 August 2022, the Company held the ~~Third~~ ^{Twelfth} Meeting of the Tenth Session of the Board of Directors and the ~~Twenty~~ ^{First} Meeting of the Tenth Session of the Supervisory Committee, and considered and passed the Proposal on Adjusting Part of the Performance Appraisal Targets under the Company's 2022 Share Options Restricted Share Incentive Plan and Amendment to Related Documents, ~~and~~ ^{agree} that the Company adjusts part of the performance appraisal targets under the 2022 Share Options and Restricted Share Incentive Plan in conjunction with the actual situation. The independent directors of the Company issued a written consent opinion in this regard, the Supervisory Committee issued an audit opinion on the above matters, Beijing Tian Yuan Law Firm issued a legal opinion on the above matters and Huatai United Securities Co., Ltd. issued an independent financial adviser opinion on the above matters.

On August 29, 2022, the Company held ~~Third~~ ^{Twelfth}

(10) On 2 August 2023, the Company held the second meeting of the 11th Board of Directors and the second meeting of the 11th Board of Supervisors, reviewed and passed the Proposal on Adjusting the Relevant Equity Price, Cancelling Certain Share Options and Repurchasing and Cancelling Certain Restricted Shares in the Company's 2022 Share Options and Restricted Shares Incentive Plan, and agreed to adjust the exercise price to RMB27.55/share. The repurchase price was adjusted to RMB13.46/share or RMB13.46/share plus the sum of bank deposit interest for the same period, total 12,436,200 share options that have been granted but not yet exercised were cancelled, and, 980,725 restricted shares that have been granted but not yet lifted were repurchased and cancelled. The independent directors of the Company have expressed written agreement on this matter, and the Board of Supervisors has issued an audit opinion on the above matter. Beijing Tianyuan Law Firm has issued a legal opinion on the above matter.

2. Reasons and Circumstances of the Adjustment of the Relevant Equity Prices

(1) Reasons for Adjustment

On 10 May 2023, the 2022 Annual Shareholders' Meeting of the Company approved the Proposal on the 2022 Annual Profit Distribution Plan, agreeing to distribute a cash dividend of RMB100 (including tax) to all shareholders for every 10 shares based on the number of shares to be distributed on the registration date of equity distribution (total share capital minus the total number of shares in the Company's repurchase special account) 022.

The above equity distribution was completed on June 2, 2023.

(2) Adjustment situation

1) Adjustment of exercise price for share options

According to the provisions of this Incentive Plan, if there are any matters such as dividend distribution, capital reserve conversion to share capital, distribution of stock dividends, stock split, allotment or reduction before exercise, the exercise price shall be adjusted accordingly.

Considering that the equity distribution of the Company for the year 2022 has been completed on June 2, 2023, and in accordance with the relevant provisions of this Incentive Plan and the authorization of the first extraordinary shareholders' meeting in 2022, the Board of Directors of the Company has adjusted the exercise price of the

share options in this Incentive Plan as follows:

$P = P_0 - V = \text{RMB } 27.85/\text{portion} - \text{RMB } 0.30/\text{portion} = \text{RMB } 27.55/\text{portion}.$

2) The repurchase price adjustment of restricted shares

According to the provisions of this Incentive Plan

assessment indicators in the first exercise period and the fact that the incentive targets no longer qualify as the incentive targets due to resignation or retirement. The specific details are as follows:

(1) Failure to achieve performance assessment indicators in the first exercise period

According to relevant data in 2022 audit report of the Company issued by BDO China Shu Lun Pan Certified Public Accountants LLP, the Company's performance assessment indicators for the first exercise period did not meet the exercise conditions, mainly due to the year-on-year decrease in its operating revenue caused by the significant decline in the price of overall lithium industry in the electrolyte business and the operating revenue growth below expectations caused by the staged downward industry demand for the Company's polarizer business in the second half of 2022. Therefore, the Company proposes to cancel all share options/restricted shares in the first exercise period of all incentive targets that have been granted but have not yet been exercised. The repurchase price of restricted shares will be the sum of the price of RMB 13.76/share and the bank deposit interest in the same period.

(2) The incentive targets' resignation or retirement

1) Among the incentive targets of the share options granted according to the Incentive Plan, 18 persons have resigned, 2 persons have retired, and they no longer qualify as incentive targets. It is planned to cancel all share options granted but not yet exercised;

2) Among the incentive targets of the restricted shares granted according to the Incentive Plan, 13 persons have resigned, 1 person has retired, and they no longer qualify as incentive targets. It is planned to repurchase and cancel all restricted shares granted but not yet released. The repurchase price of restricted shares for the resigned persons is RMB 13.46/share, and that of the retired persons will be the sum of price of RMB 13.46/share and the bank deposit interest in the same period.

In summary, the total number of share options to be cancelled this time is 12,436,200, among which the numbers of share options to be cancelled in the four exercise periods are 11,130,000, 5,400,435, 400,435, and 400,435 respectively. After the cancellation this time, the incentive targets of the share options in the Company's Incentive Plan will be adjusted from 430 to 10, and the number of the share options

granted but not yet exercised will be adjusted from 44,520,000 to 32,083,800 correspondingly.

The total number of the restricted shares to be repurchased and cancelled this time is 4,980,725, among which the numbers of the restricted shares to be repurchased and cancelled in the four releasing of restricted sales periods are 4,583,525, 132,400, 132,400 and 132,400 respectively. After the repurchase and cancellation this time, the incentive persons of the restricted shares in the Company's Incentive Plan will be adjusted from 417 to 403, and the number of the restricted shares granted but not yet released of restricted sales will be adjusted from 18,334,100 to 13,353,375 correspondingly. The Company plans to pay a total of RMB 67,040,558.50 for the repurchase of the restricted shares (plus the bank deposit interest payable for the same period as required), and the source of funds is the Company's own funds.

4. Table of Expected Changes in the Company's Equity Structure Before and After this Repurchase and Cancellation of Restricted Shares

Category	Before Changes (Shares)	Changing Number of Shares	After Changes (Shares)
Outstanding shares with limited conditions of sale	506,736,866	-4,980,725	501,756,141
Outstanding shares with unlimited conditions of sale	1,757,236,492	-	1,757,236,492
Total	2,263,973,358	-4,980,725	2,258,992,633

Note: The final changes in the share capital structure shall be subject to the share capital structure table issued by China Securities Depository and Clearing Co., Ltd. Shanghai Branch after the completion of the repurchase and cancellation of restricted shares

5. The Impact of this Adjustment and Cancellation on the Company

The adjustment of relevant equity prices, cancellation of certain share options and repurchase and cancellation of certain restricted shares comply with the relevant provisions of the Administrative Measures for Equity Incentive of Listed Companies, the 2022 Incentive Plan for Share Options and Restricted Shares of Ningbo Shanshan Co., Ltd. (Revised Draft), and the Administrative Measures for Implementation Assessment of 2022 Incentive Plan for Share Options and Restricted Shares of Ningbo Shanshan Co., Ltd. (Revised Draft). It will not have a material impact on the Company's financial condition and operating results. The Company's management team will continue to be diligent and conscientious in fulfilling their duties, actively promoting the achievement of the Company's development strategy and business objectives, and

promoting the long-term sustainable development of the Company.

6. Subsequent Work Arrangements for this Adjustment and Cancellation

The Board of Directors of the Company will, in accordance with the relevant provisions of Shanghai Stock Exchange and China Securities Depository and Clearing Co., Ltd., arrange personnel to handle the relevant procedures for adjusting the relevant equity price, cancelling certain share options and repurchasing and cancelling certain restricted shares

7. Opinions of Independent Directors

The independent directors of the Company, Mr. Zhang Chunyi, Mr. Xu Yanxiu, Mr. Zhang Yunfeng, and Mr. Zhu Jingtao, have issued independent opinions and believe that:

1) When the Board of Directors of the Company reviewed the adjustment of relevant equity prices, cancellation of certain share options and repurchase and cancellation of certain restricted shares The related directors have avoided voting, and the review and decision-making procedures complied with the provisions of relevant laws and regulations, which were legal and effective;

2) The Company's adjustment of relevant equity prices, cancellation of certain share options and repurchase and cancellation of certain restricted shares complied with the relevant provisions of the 2022 Incentive Plan for Share Options and Restricted Shares of Ningbo Shanshan Co., Ltd. (Revised Draft) and the Measures for the Implementation and Assessment Management of 2022 Incentive Plan for Share Options and Restricted Shares of Ningbo Shanshan Co., Ltd. (Revised Draft), There will be no substantial impact on the Company's financial condition and operating results, and there will be no situation that harms the interests of the Company and shareholders;

3) This matter belongs to the authorization of the Company's First Extraordinary General Meeting in 2022. We agree with the voting results of the Board of Directors, agree to adjust the relevant equity prices, and repurchase and cancel the share options/restricted shares that do not meet the exercise/cancel of restricted sales conditions.

8. Opinions of the Supervisory Board

The Board of Supervisors believed that when the Board of Directors of the Company reviewed the adjustment of relevant equity prices, cancellation of share options and repurchase and cancellation of restricted shares the related directors had

avoided voting and the independent directors had expressed their independent opinions; According to the authorization of the Company's First Extraordinary General Meeting in 2022, the relevant equity prices will be adjusted this time. The approval process and content of share options cancellation and restricted shares repurchase cancellation are in line with the relevant provisions of the 2022 Incentive Plan for Share Options and Restricted Shares of Ningbo Shanshan Co., Ltd. in 2022 (Revised Draft) and the Administrative Measures for Implementation Assessment of 2022 Incentive Plan for Share Options and Restricted Shares of Ningbo Shanshan Co., Ltd. (Revised Draft) and there is no situation that harms the interests of the Company and shareholders. We agree to the equity price adjustment, share options cancellation and restricted shares repurchase cancellation.

9. Concluding Opinions of Legal Opinions

Beijing Tianyuan Law Firm has issued legal opinion on the adjustment of relevant equity prices, cancellation of certain share options and repurchase and cancellation of restricted shares in the 2022 incentive plan of share options and restricted shares of the Company, and its concluding opinions are as follows. As of the date of issuance of the legal opinions, the Company's adjustment of the relevant equity price, cancellation of certain share options and repurchase and cancellation of certain restricted shares has obtained necessary authorization and approval at this. Adjusting the relevant equity price and the cancellation of share options as well as the repurchase and cancellation of restricted shares by the Company meet the relevant provisions stipulated in the Administrative Measures for Equity Incentive of Listed Companies and the Share Options and Restricted Share Incentive Plan of Ningbo Shanshan Co., Ltd. for the Year 2022 (Revised Draft). The Company still needs to go through the procedures for this adjustment of relevant equity prices, cancellation of share options and repurchase and cancellation of restricted shares in accordance with relevant laws, regulations and normative documents, and fulfill the corresponding information disclosure obligations in accordance with the law.

It is hereby announced.

The Board of Directors of Ningbo Shanshan Co., Ltd.

2 August 2023